THE **LOGICAL CHOICE** TO OPERATE IN THE **USMCA** REGION.

CHIHUAHUA STATE



ECONOMIC OVERVIEW

1.497 Billion USD

FDI Received in 2024

+484

Export Manufacturers IMMEX*-3rd place in Mexico

+412K

Employees in Manufacturing – 1st place in Mexico

58

Industrial Parks in the State

+55 years

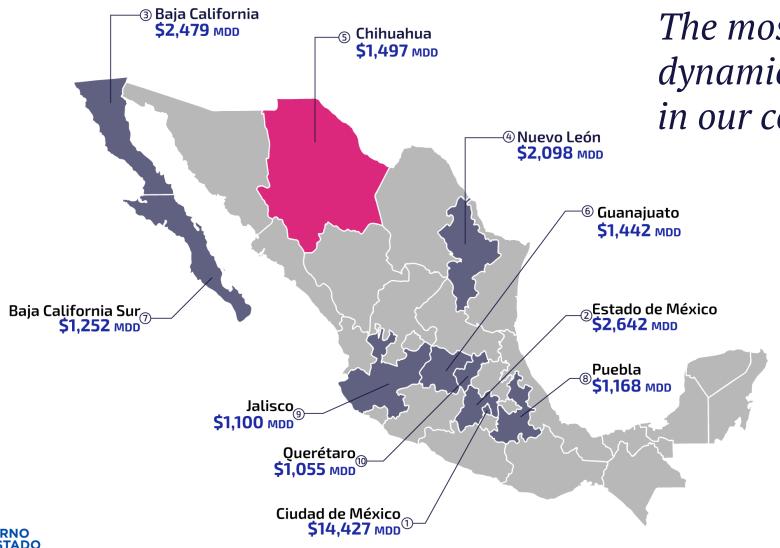
Manufacturing experience





ECONOMIC OVERVIEW

FOREIGN DIRECT INVESTMENT RECEIVED IN 2024



The most resilient and dynamic State economy in our country.



Between October 2021 and March 2025, the State of Chihuahua has successfully attracted 156 new foreign direct investment (FDI) projects































































































































































ECONOMIC OVERVIEW EXPORTS-MILLIONS USD

WITH OVER 75 BILLION USD, WE HAVE BEEN MEXICO'S **TOP EXPORTER** FOR 15 YEARS IN A ROW







UNIQUE LOCATION

The largest shared border with the US

6 Border Crossings

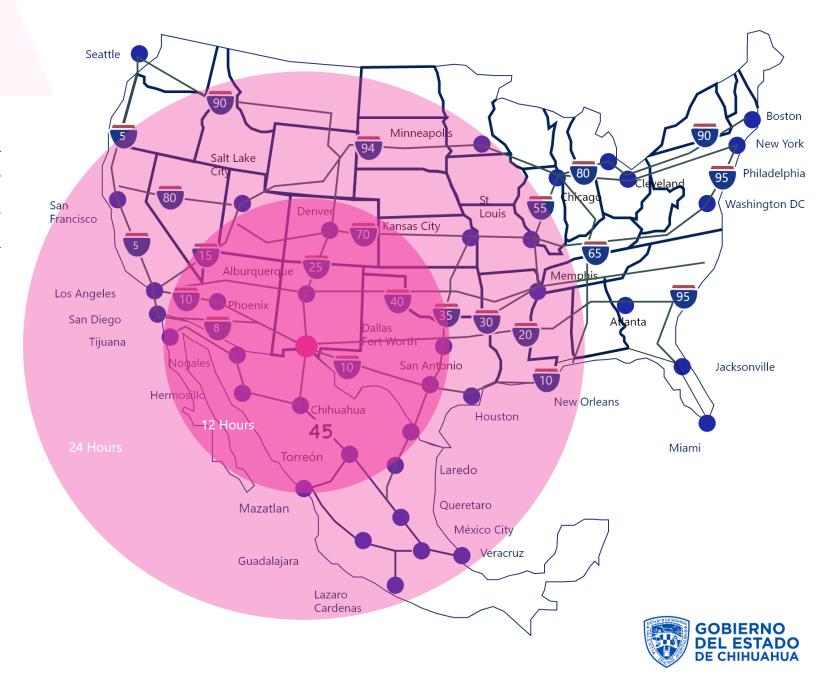
We are at the epicenter of the vast majority of technological investments taking place in the US. MEXICO





LOGISTICS GROUND CONNECTIVITY

The roads of Chihuahua are part of one of the main logistics networks between Mexico and North America.





LOGISTICS RAIL CONNECTIVITY

The most efficient rail network for heavy load transportation to United States and Mexican ports.









Ferromex.



INDUSTRY HIGHLIGHTS







Automobility Aerospace Electronics Medical Devices



Automobility Industry

































Operating

+160

Certified Suppliers

1st Place

Automotive employment

+172,000

Employees

+14'000,000

Built in the Chihuahua Engine Plant

1ST Place World wide efficiency

Chihuahua's Ford Engine Plant

BRP

3 plants in the State





Automobility Industry ELECTRIC SYSTEM PLASTIC INJECTION **ELECTRIC HARNESS** AKWEL CAPSONIC MAHLE BRAUN YAZAKI HARMAN FITON MANYSER NIECO ADS "Chihuahua in Everyday Life" **BorgWarner** LEAR flex QLEAR CEWS CLS Nider . APTIV. ITW Visteon ELEKTRISOLA LEONI MGS YAZAKI Safe ACCUDENT FWSM STHB GROUP HOPKINS COFICAB BOSCH HOROT JABIL **Mobility Industry INTERIORS** Leggett & Platt. Johnson Controls SEALING SYSTEMS HEAT **STEERING** FAMN Nider @ FEDERAL MOGUL Ontinentals SPECIAL STEELS HEAT SHIELD **AIRBAGS AUTOPARTS** FIH 富智康 BMP WAYNE WIRE Leggelt & Platt motherson 1 JOYSON NICHIRIN

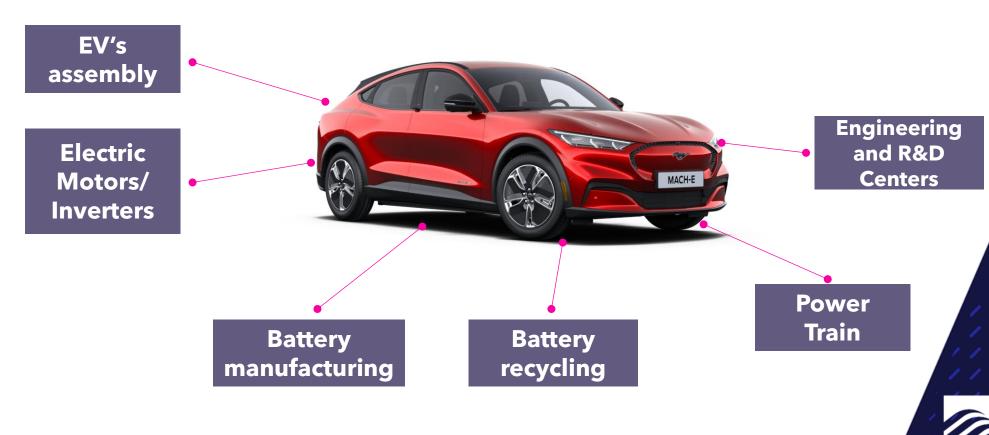
■ BorgWarner Cloumbus Stoneridge □RIV **MOTORS AND BATTERIES** HOSES BorgWarner A Johnson Controls TPÍ COMPOSITES Continental 3 TRANSMISSION BODYWORKS INTERMATIC CooperStandard MERCURY ≥ BorgWarner Bmp TRISTONE STRATTEC VINTEVA **€ ©ntinental * tpi** composites LABELS IATE **FUEL SYSTEM** WIPERS Valeo @ FEDERAL MOGUL CooperStandard Fistronic **POSITION CONTROL** DIE CASTING **BorgWarner** Ontinental PACE BM BOCAR southco SEATS DIRECTION SYSTEM AIR CONDITIONER BRAKES LEAR DIENT Continental MRHLE NICHIRIN FATON nexteer FAT.N BRAKE PARTS INC **BODY SIDE RACK** TIN / LEAD OEM SOLDER BAR **ALUMINUM WHEELS** SOFTWARE WHEEL SPEED SENSOR PACKING PID SUPERIOR BUMB MAXION BOURNS PAKFAB>





Automobility Industry

Current Strategy: Electromobility





Electronics Industry

Main Players

FOXCONN

JABIL

PEGATRON

wistron

Inventec

cisco

EPSON

flex

Honeywell

SIEMENS



30

Higher Education Institutions with related programs

+160

Companies

121K

Employees in the sector

+200

High-End SMT assembly lines

Pegatron, Foxconn, Inventec, Wistron, Wiwynn

The Taiwanese electronics cluster produces 50% of the servers used by Meta, Amazon, Microsoft and Google in Juárez.

Dell & HP

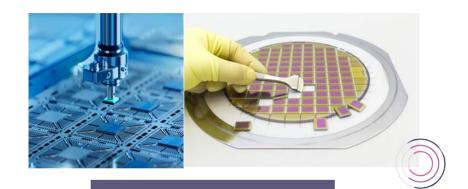
100% of their personal computers are assembled in Juárez





Electronics Industry

Current Strategy: Semiconductors supply chain





ATP

SMT





Aerospace Industry

Main Players

BOMBARDIER

Honeywell

















5 OEMs

Currently Operating

+45

Certified Suppliers

9

Universities with Aerospace programs

+16,000 Employees

Honeywell

The largest CNC Machine shop in America

SAFRAN

Designs and produces 95% of the electrical wiring for the Boeing 787

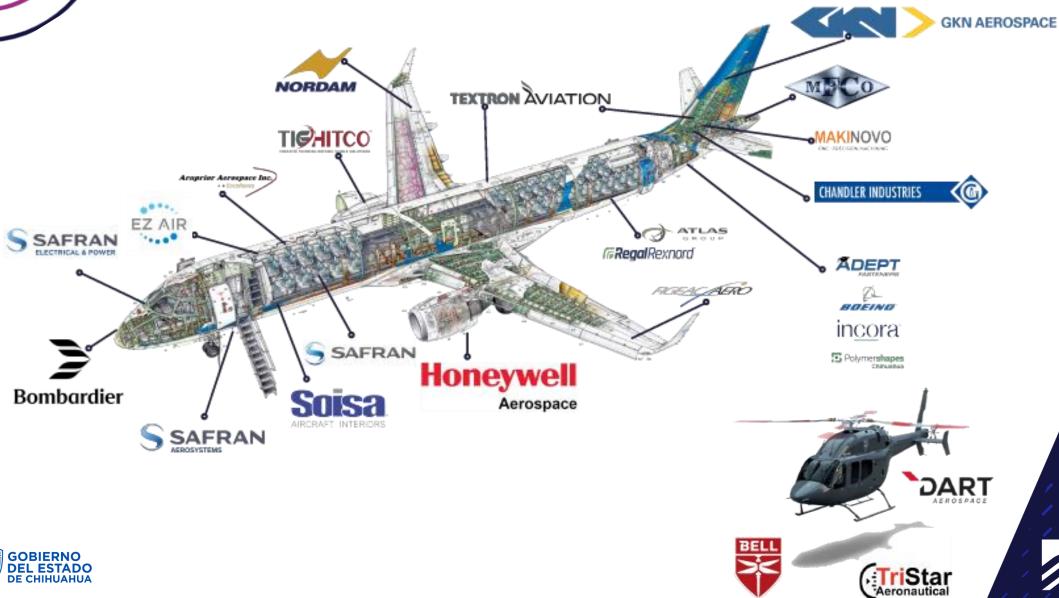
Bell

65% of Bell's 407 and 429's cabins are assembled in Chihuahua.





Aerospace Industry

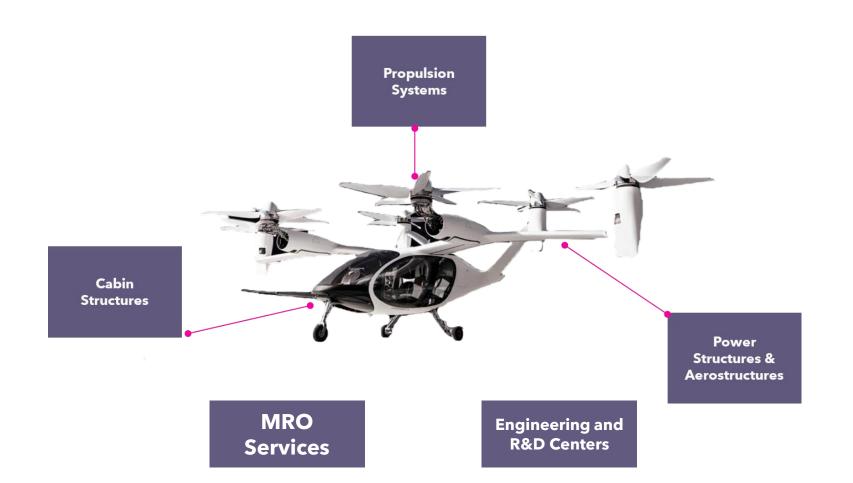






Aerospace Industry

Current Strategy: High Value Processes & eVTOL







Medical Devices Industry

+60K

+53

Employees in the sector

Medical devices and

pharmaceutical products

1st Place

2 plants in Chihuahua and growing

Becton Dickinson

Installed an ETO global market









Main Players





Universities with

related programs

Medical Devices Manufacturing in Mexico





























In medical devices manufacturing



sterilization plant for the



Medical Devices Industry

Current Strategy: Supply Chain Development













Medical Imaging & Rehabilitation Devices







Talent Development



In order to develop workforce capabilities, this administration is actively partnering with academic institutions and industry, especially in strategic sectors like semiconductors and electromobility, to transform our economy into high value added one.

90% Region industry engineers & technicians are local.

5,000 Students graduating annually from engineering.

Of all students are from STEMs.

20,000 Technician students (skilled trades).





























Talent Development

Technological Development Support Institute.





The development of high skilled labor with technological capacities, in:

- Sheet Metal & Machining Academy
- Metal mechanics
- Safe VR
- Automation
- Plastic injections
- Software Development





Competitive Infrastructure: Energy



State Energy Strategy

A public & private investment for Juarez of more than **250M USD**, to be executed between 2024 and 2027.

Capacity delivered by CFE in Juarez in 2024

300 MVA

Capacity delivered by CFE in Chihuahua in 2024

300 MVA

Total Energy to be Delivered by 2027

1,600 MVA

Capacity to be delivered by the State agency 2026 - 2027

Capacity to be delivered in renewable energy by Private Sector 2026

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800 MVA









FISCAL INCENTIVES IN CHIHUAHUA



Incentives are available for projects within the strategic sectors of the state, facilitating job creation and investment, regardless of their origin or size.

All incentives have a degree of **adaptability to a** particular project's needs.

- Investment Amount
- Payroll Quality
- Strategic Sectors
- Low Carbon Initiatives
- Decentralization Factor

Incentives Analysis

- Payroll Tax Subsidies
- Workforce Development
- Company Specific Incentives





NON FISCAL INCENTIVES IN CHIHUAHUA



The Chihuahua State Government will support up to \$500K USD per project, to be distributed as follow:

> 50-70% for the development of the local ecosystem of strategic suppliers:

Local supplier development that includes:

- Equipment and technology acquisition
- Certifications
- •Indirect value suppliers (clean rooms, automation, robotics, among others)
- •Joint Ventures or Strategic alliances

Local companies that are investing in processes or technology for strategic sectors that are undeveloped or not available in the state:

- Equipment and technology acquisition
- Certifications
- •Indirect value suppliers (clean rooms, automation, robotics, among others)
- •Joint Ventures or Strategic alliances





NON FISCAL INCENTIVES IN CHIHUAHUA



- > 30-50% of the total amount can be allocated for highly specialized training that is not covered by CENALTEC. These trainings could be carried out at the company's headquarters, universities, technical and research centers in Mexico or abroad.
- ➤ 100% of the proposed amount can be used for the development of Research and Development centers in the state.





Welcome to
Mexico's most
dynamic business
ecosystem.





Thank you!

